

**Breakdown of Average Flight Departure & Arrival Delays by
Carrier: During Memorial Day Holiday 2001,
Excludes Cancelled & Diverted Flights
May 24, 2001**

Airline	Departure delay time	Arrival delay time
	Average	Average
American	8.7	4.6
Alaska	9.8	13.0
Continental	4.5	1.0
Delta	7.2	6.2
America West	12.4	11.2
Northwest	9.3	7.9
TWA	3.1	2.0
United	9.4	6.8
USAir	9.5	8.8
Southwest	11.1	8.0

Breakdown of Average Flight Departure & Arrival Delays by
Carrier: During Memorial Day Holiday 2001,
Excludes Cancelled & Diverted Flights
May 25, 2001

Airline	Departure delay time	Arrival delay time
	Average	Average
American	16.0	13.7
Alaska	9.2	11.6
Continental	5.2	3.2
Delta	10.0	10.4
America West	11.5	10.1
Northwest	5.7	5.2
TWA	6.7	6.5
United	17.0	15.8
USAir	16.2	17.9
Southwest	12.6	9.5

**Breakdown of Average Flight Departure & Arrival Delays by
Carrier: During Memorial Day Holiday 2001,
Excludes Cancelled & Diverted Flights
May 26, 2001**

Airline	Departure delay time	Arrival delay time
	Average	Average
American	5.2	0.3
Alaska	7.6	7.1
Continental	6.3	3.0
Delta	3.4	-0.7
America West	4.9	1.7
Northwest	0.9	-4.8
TWA	0.1	-5.2
United	8.0	4.4
USAir	5.6	2.6
Southwest	8.9	4.4

**Breakdown of Average Flight Departure & Arrival Delays by
Carrier: During Memorial Day Holiday 2001,
Excludes Cancelled & Diverted Flights
May 27, 2001**

Airline	Departure delay time	Arrival delay time
	Average	Average
American	2.5	-3.0
Alaska	2.8	1.0
Continental	2.1	-2.3
Delta	2.6	-0.3
America West	6.8	4.1
Northwest	1.9	-3.6
TWA	0.5	-4.7
United	2.9	-0.7
USAir	1.9	-0.2
Southwest	4.4	-1.3

**Breakdown of Average Flight Departure & Arrival Delays by
Carrier: During Memorial Day Holiday 2001,
Excludes Cancelled & Diverted Flights
May 28, 2001**

Airline	Departure delay time	Arrival delay time
	Average	Average
American	4.6	-0.1
Alaska	8.7	9.1
Continental	1.7	-4.2
Delta	5.6	5.7
America West	9.5	7.4
Northwest	1.8	-2.4
TWA	0.8	-4.2
United	10.4	10.5
USAir	2.2	-1.3
Southwest	5.0	0.1

Breakdown of Average Flight Departure & Arrival Delays by
Carrier: During Memorial Day Holiday 2001,
Excludes Cancelled & Diverted Flights
May 29, 2001

Airline	Departure delay time	Arrival delay time
	Average	Average
American	5.9	2.8
Alaska	8.7	8.5
Continental	9.2	9.7
Delta	8.6	7.6
America West	9.5	10.6
Northwest	3.2	0.3
TWA	2.2	1.4
United	8.0	5.9
USAir	4.7	4.4
Southwest	3.5	-0.8

**Breakdown of Average Flight Departure & Arrival Delays by
Carrier: During Memorial Day Holiday 2001,
Excludes Cancelled & Diverted Flights
May 30, 2001**

Airline	Departure delay time	Arrival delay time
	Average	Average
American	2.7	0.0
Alaska	9.4	10.1
Continental	2.0	-2.4
Delta	4.2	1.8
America West	7.7	6.7
Northwest	2.1	-1.0
TWA	5.4	8.3
United	2.2	-1.5
USAir	0.2	-2.2
Southwest	5.1	1.4